

Defence House  
34 Bowen Street  
Wellington, New Zealand

P +64 (04) 496 0999  
E [info@defence.govt.nz](mailto:info@defence.govt.nz)

PO Box 12703  
Molesworth Street  
Wellington 6144, New Zealand

[www.defence.govt.nz](http://www.defence.govt.nz)



**MANATŪ KAUPAPA  
WAONGA**  
NEW ZEALAND  
MINISTRY OF DEFENCE

2 October 2025

## RESPONSE TO YOUR INFORMATION REQUEST

Thank you for your email of 5 September 2025, in which you requested, pursuant to the Official Information Act 1982 (the Act), the following information:

- *A full list of attendees at the event held on 19 May, including names, organisational affiliation (company/agency), and role/title.*
- *A list of individuals and organisations involved in one-to-one meetings on 20 May, including names, organisational affiliation, and role/title.*

The Ministry engaged with industry leaders and representatives in Wellington on 19-20 May and in Auckland on 6 June regarding the implementation of the *2025 Defence Capability Plan* (the DCP). As part of these sessions the Ministry undertook to provide this information to attendees and on 23 June published a news story on our website noting details about the engagement and including copies of the material that supported this industry engagement, which is available at <https://defence.govt.nz/news/implementing-the-dcp-a-partnership-with-industry-2/>. This supplementary information was in addition to the detail provided in the DCP publication itself, as well as the Cabinet paper *Defence Capability Plan 2025: Public Release, Defence Industry and Communications* that was published on 15 May – both of which are available from the Ministry's website at <https://defence.govt.nz/publications/>.

Attached is a list of the companies that registered to attend the 19 May DCP briefing event. Further to this a number of companies also opted to have one-on-one meetings with Defence officials on 20 May. Those companies that scheduled a meeting are indicated with an asterisk.

As participants did not expect their details to be released, we contacted attendees on the release of their information. Some participants raised concerns that the information was provided with an expectation of confidence, and noted concerns about risks from the identification of their staff and – therefore – the effect that release could have on future participation by these companies.

In some cases, the attending representatives are the public face of the company, and the name and job title of those company leads are publicly available on the relevant company websites. In such instances, I refer you to the company websites, and decline your request as it relates to this information, on the basis that it is publicly available – in accordance with section 18(f) of the Act. However, not all attendees are the public face of their company, and they may not be involved in future decisions regarding involvement in defence contracts.

As a result, I believe it is necessary for the effective operation of such future engagements that further information about the participants be protected on the basis that it was provided with an expectation of confidence – in line with section 9(2)(ba)(i) of the Act. In some cases, I also believe that this expectation of confidence extends to the name of the company.

In withholding this information, I have considered the public interest in release of these details. I have taken into account that these were events that any company could apply to attend, that the details of the information being provided by Defence have been made publicly available – as set out above – and that the event did not involve decisions on the commitment of taxpayer funds. Given these considerations, I believe the public interest in Defence being able to run similar events in future to effectively engage with industry outweighs the need to release it.

Please note, responses to Official Information Act requests are proactively released where possible and as a result this response (with your personal details redacted) will be published on the Ministry's website at <https://defence.govt.nz/publications/>.

Under section 28(3) of the Act you have the right to request the Ombudsman to investigate and review this response.

Yours sincerely

Sarah Minson  
**Deputy Secretary, Capability Delivery**

## COMPANIES WHO REGISTERED TO ATTEND THE 19 AND 20 MAY INDUSTRY EVENTS

- Accenture Australia Holdings Pty Ltd\*
- ADA NZ
- Aecom
- Air Affairs Ltd (AAL) (Rafael)\*
- Airbus Australia\*
- Airbus New Zealand
- AMA Board / Aurecon
- Amazon Kuiper Government
- Amazon Web Services\*
- Ardmore Project Services
- Ashton Technologies Ltd\*
- Attura
- Babcock International\*
- Beca
- Beca Applied Technologies Ltd
- Beechcraft NZ / Textron Aviation Defense
- Bell Textron\*
- Boeing NZ
- Bombardier Defense\*
- Callington
- Catalyze
- Chow: Hill Architects Limited
- Citadel Group\*
- Citycare Property
- Company-X
- Context
- Core Aviation
- Cratos Limited\*
- Cyber Automation
- CyberCX
- DIAC
- Dotterel Technologies
- DSV Air & Sea Ltd
- DXC Technology Ltd\*
- Eagle Technology Group Limited
- Edwards Advisory
- Electropar Limited t/a PLP NZ
- ENI Manufacturing\*
- EPE New Zealand Ltd\*
- Esby & Co
- ESS Compass Group
- EY
- Fulton Hogan
- Gemtech Solutions\*
- General Atomics\*
- GHD Ltd
- Ghost Dynamics\*
- GSM Engineering
- Harward+Son Ltd
- Hensoldt
- Hirtenberger Defence Technology\*
- Hudson Recruitment
- Iffi Tech
- Indra\*
- ISS Facility Services Ltd
- Jet Aviation NZ Limited
- JVAT
- Kotare Group Limited
- KPMG
- L3 Harris
- Latent Service\*
- Leonardo Australia\*
- Leonardo NZ\*
- LINQ
- Lockheed Martin Corporation

- Lockheed Martin NZ
- Marops Limited
- Matrix Applied Computing
- McKay Ltd
- MCL Capital\*
- Mercedes
- Microsoft
- Milkor
- MinterEllisonRuddWatts
- Mitchell Vranjes (MV Engineers)
- Museum Street Strategies\*
- Nautech
- New Zealand Ocean Technology Ltd.
- Noske-Kaeser Marine
- Nova Systems NZ\*
- NTT Data
- NZ Strong
- NZAero
- NZDIA
- OneReg Ltd
- Outdoor Action & Adventure Ltd
- Programmed Facility Management
- PwC
- Raytheon Australia
- Rheinmetall Defence Australia
- ROV NZ Limited
- Saab Australia
- Safran Australasia
- SAP NZ\*
- Saronic
- Scania New Zealand Limited
- Scotpac Business Finance
- Serco Defence
- Sewingtime NZ Ltd
- Sierra Nevada Corporation
- Siren\*
- Skyline Aviation/ NZ Air Ambulance Service\*
- SLR Consulting
- SNC Australia\*
- Southtec Systems Ltd
- SSCL
- SSS Cyber Security
- StaplesVR
- Starboard Maritime Intelligence\*
- Supacat
- SYOS Aerospace\*
- Systematic New Zealand
- Tactical Solutions
- Thales
- Thales Australia Ltd.
- The Sysdoc Group Ltd
- Thyssenkrupp (TKMS)
- Tight Lines Ltd
- Turner & Townsend
- TwinNeedle Limited\*
- UC
- Ventia
- Viasat
- Warren and Mahoney Architects